

Message

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**From:** Cisar, Elizabeth [Cisar.Elizabeth@epa.gov]  
**Sent:** 9/22/2021 11:26:59 PM  
**To:** Tejada, Matthew [Tejada.Matthew@epa.gov]; Thompson, Anita [Thompson.Anita@epa.gov]  
**CC:** Walts, Alan [walts.alan@epa.gov]; Fine, Philip [Fine.Philip@epa.gov]; Fox, Radhika [Fox.Radhika@epa.gov]  
**Subject:** RE: Flint-Detroit memo response DRAFT 09-10-21 with AC and OGC comments incorporated v2 +R5.docx  
**Attachments:** Flint-Detroit memo response DRAFT 09-16-21 +ejc.docx

Matt:

My suggestions for the Benton Harbor paragraph you flagged. Looping in Radhika for her review as well.

Elizabeth Cisar

Cisar.Elizabeth@epa.gov

Phone: (202)-564-4382; Ex. 6 Personal Privacy (PP)

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**From:** Tejada, Matthew <Tejada.Matthew@epa.gov>  
**Sent:** Wednesday, September 22, 2021 4:53 PM  
**To:** Cisar, Elizabeth <Cisar.Elizabeth@epa.gov>; Thompson, Anita <Thompson.Anita@epa.gov>  
**Cc:** Walts, Alan <walts.alan@epa.gov>; Fine, Philip <Fine.Philip@epa.gov>  
**Subject:** FW: Flint-Detroit memo response DRAFT 09-10-21 with AC and OGC comments incorporated v2 +R5.docx

Elizabeth and Anita – not that this response is more important in any way than our actual engagement with the Benton Harbor folks, but we need to please get this moving up and out of the agency. Can you please take a look at the Benton Harbor section and give us any changes etc. this week based upon the evolving work?

Thanks,

M

Matthew Tejada

Director - Office of Environmental Justice

Environmental Protection Agency

202-360-6867 (cell)

Ex. 6 Personal Privacy (PP)

Pronouns: he, him, his

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**From:** Tejada, Matthew  
**Sent:** Thursday, September 16, 2021 7:10 PM  
**To:** Walts, Alan <[walts.alan@epa.gov](mailto:walts.alan@epa.gov)>; Fox, Radhika <[Fox.Radhika@epa.gov](mailto:Fox.Radhika@epa.gov)>  
**Cc:** Thompson, Anita <[Thompson.Anita@epa.gov](mailto:Thompson.Anita@epa.gov)>; Fine, Philip <[Fine.Philip@epa.gov](mailto:Fine.Philip@epa.gov)>; Cisar, Elizabeth <[Cisar.Elizabeth@epa.gov](mailto:Cisar.Elizabeth@epa.gov)>  
**Subject:** RE: Flint-Detroit memo response DRAFT 09-10-21 with AC and OGC comments incorporated v2 +R5.docx

Thanks for pointing that out Alan. I'm also looping Elizabeth on this. In the newest version (attached) I have added another highlighted portion and removed some of the language that isn't action oriented in the Benton Harbor section. But I also don't know what to do with this overall BH section and its final paragraph in particular until we know what we are doing and where we are going based upon the engagement with leaders yesterday and next week.

Matthew Tejada

Director - Office of Environmental Justice  
Environmental Protection Agency

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**From:** Walts, Alan <[walts.alan@epa.gov](mailto:walts.alan@epa.gov)>

**Sent:** Thursday, September 16, 2021 10:35 AM

**To:** Tejada, Matthew <[Tejada.Matthew@epa.gov](mailto:Tejada.Matthew@epa.gov)>; Fox, Radhika <[Fox.Radhika@epa.gov](mailto:Fox.Radhika@epa.gov)>

**Cc:** Thompsons, Anita <[Thompkins.Anita@epa.gov](mailto:Thompkins.Anita@epa.gov)>; Fine, Philip <[Fine.Philip@epa.gov](mailto:Fine.Philip@epa.gov)>

**Subject:** RE: Flint-Detroit memo response DRAFT 09-10-21 with AC and OGC comments incorporated v2 +R5.docx

Thanks Matt – I wanted to note that some of the other language on Benton Harbor in the draft Administrator's letter was also used in my letter to Rev Pinkney which did not sit well w/ petitioners; and we should be sure we're not repeating points that have already landed w/ a thud. See in particular at p23.

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**From:** Tejada, Matthew <[Tejada.Matthew@epa.gov](mailto:Tejada.Matthew@epa.gov)>

**Sent:** Wednesday, September 15, 2021 4:24 PM

**To:** Fox, Radhika <[Fox.Radhika@epa.gov](mailto:Fox.Radhika@epa.gov)>

**Cc:** Thompsons, Anita <[Thompkins.Anita@epa.gov](mailto:Thompkins.Anita@epa.gov)>; Fine, Philip <[Fine.Philip@epa.gov](mailto:Fine.Philip@epa.gov)>; Walts, Alan <[walts.alan@epa.gov](mailto:walts.alan@epa.gov)>

**Subject:** FW: Flint-Detroit memo response DRAFT 09-10-21 with AC and OGC comments incorporated v2 +R5.docx

Radhika – one more thing for you. Given today's Benton Harbor call, I wanted to make sure you had eyes on this. We had made adjustments on BH given EGLE's announcement last week, but I have today adjusted this again (highlighted in text) to make a stronger statement directly from the Administrator. Please let us know if you approve and if there is anything else you would like to incorporate into this response. I have also attached the original request to the Administrator.

Best,  
Matthew

Matthew Tejada  
Director - Office of Environmental Justice  
Environmental Protection Agency

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202-564-8047 (ofc)

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**From:** Tejada, Matthew

**Sent:** Monday, September 13, 2021 5:50 PM

**To:** Fine, Philip <[Fine.Philip@epa.gov](mailto:Fine.Philip@epa.gov)>; Walts, Alan <[walts.alan@epa.gov](mailto:walts.alan@epa.gov)>

**Subject:** RE: Flint-Detroit memo response DRAFT 09-10-21 with AC and OGC comments incorporated v2 +R5.docx

Here you go!

Matthew Tejada  
Director - Office of Environmental Justice  
Environmental Protection Agency

Ex. 6 Personal Privacy (PP)

202-564-8047 (ofc)

Pronouns: he, him, his

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**From:** Fine, Philip <[Fine.Phillip@epa.gov](mailto:Fine.Phillip@epa.gov)>  
**Sent:** Monday, September 13, 2021 1:15 PM  
**To:** Tejada, Matthew <[Tejada.Matthew@epa.gov](mailto:Tejada.Matthew@epa.gov)>; Walts, Alan <[walts.alan@epa.gov](mailto:walts.alan@epa.gov)>  
**Subject:** FW: Flint-Detroit memo response DRAFT 09-10-21 with AC and OGC comments incorporated v2 +R5.docx

Approved in concept and directions on next steps below. I think she didn't see the very latest version but use the latest and fill out the cover memo and send to me.

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**From:** Cassady, Alison <[Cassady.Alison@epa.gov](mailto:Cassady.Alison@epa.gov)>  
**Sent:** Monday, September 13, 2021 1:12 PM  
**To:** Fine, Philip <[Fine.Phillip@epa.gov](mailto:Fine.Phillip@epa.gov)>  
**Subject:** RE: Flint-Detroit memo response DRAFT 09-10-21 with AC and OGC comments incorporated v2 +R5.docx

Looks good. And I just looked at the Administrator's first mass email, and he did call out EJ.

Process: Write a short cover memo to include with the draft letter (but first put the letter in Times New Roman 12 Point and accept all changes). The memo should explain what the letter is and ask for his approval for signature.

I've attached a sample memo, but please delete/ignore the irrelevant sections.

Then send the memo and letter to Kathleen by 3pm to get in that night's book.

Alison L. Cassady  
Deputy Chief of Staff for Policy  
U.S. Environmental Protection Agency

Ex. 6 Personal Privacy (PP)

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**From:** Fine, Philip <[Fine.Phillip@epa.gov](mailto:Fine.Phillip@epa.gov)>  
**Sent:** Friday, September 10, 2021 4:10 PM  
**To:** Cassady, Alison <[Cassady.Alison@epa.gov](mailto:Cassady.Alison@epa.gov)>  
**Subject:** Flint-Detroit memo response DRAFT 09-10-21 with AC and OGC comments incorporated v2 +R5.docx

Sorry. Here is an updated version with some recent specifics inserted by R5.